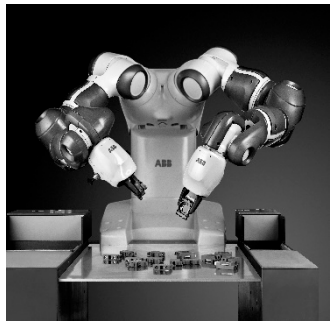
AGM-bilder 2016





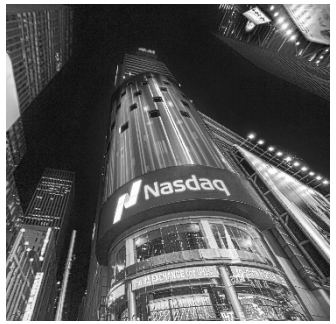



investor





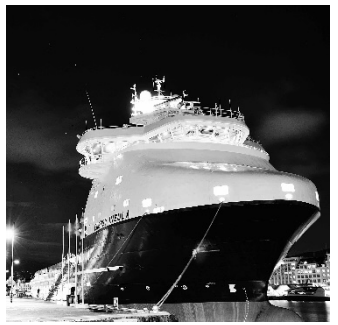








100 YEARS OF INVESTOR

Omvärlden

Strategi

Öka substansvärdet

Bedriva verksamheten effektivt

Betala en stadigt stigande utdelning

Skapa en attraktiv totalavkastning till våra aktieägare

Strategi

Öka substansvärdet

Bedriva verksamheten effektivt

Betala en stadigt stigande utdelning

Stark ägare

Kapitalallokering

Skapa en attraktiv totalavkastning till våra aktieägare

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Hållbarhet

Internet of things

Styrelser i världsklass



Hans Stråberg
1957
Chair since 2014

M.Sc. in Mechanical Engineering, Chalmers University of Technology, Gothenburg

Ronnie Leten
1956
Board member
President and CEO

M.Sc. in Applied Economics, University of Hasselt, Belgium

Ulla Litzén
1956
Board member

B.Sc. in Economics a
Business Administra
Stockholm School of
Economics, and MB
Massachusetts Insti
Technology, the U.S.

Anders Ullberg
1946

Staffan Bohman
1949



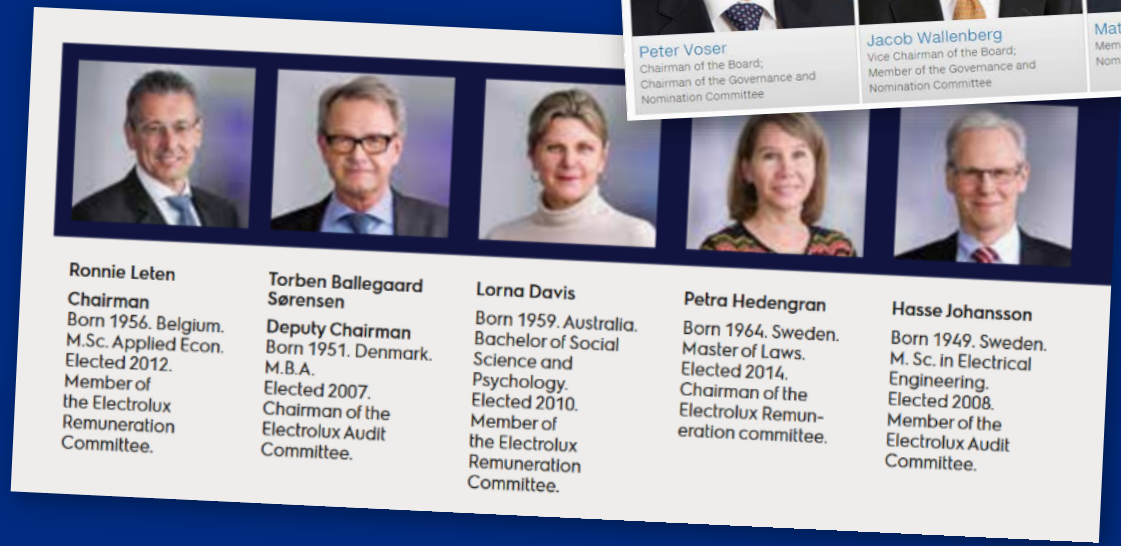
Board of Directors

Peter Voser
Chairman of the Board;
Chairman of the Governance and Nomination Committee

Jacob Wallenberg
Vice Chairman of the Board;
Member of the Governance and Nomination Committee

Matti Alahuhta
Member of the Governance and Nomination Committee

David Constable
Member of the Compensation Committee



Ronnie Leten
Chairman
Born 1956. Belgium.
M.Sc. Applied Econ.
Elected 2012.
Member of the Electrolux Remuneration Committee.

Torben Ballegaard Sørensen
Deputy Chairman
Born 1951. Denmark.
M.B.A.
Elected 2007.
Chairman of the Electrolux Audit Committee.

Lorna Davis
Born 1959. Australia.
Bachelor of Social Science and Psychology.
Elected 2010.
Member of the Electrolux Remuneration Committee.

Petra Hedengran
Born 1964. Sweden.
Master of Laws.
Elected 2014.
Chairman of the Electrolux Remuneration committee.

Hasse Johansson
Born 1949. Sweden.
M. Sc. in Electrical Engineering.
Elected 2008.
Member of the Electrolux Audit Committee.



BOARD OF DIRECTORS

MARCUS WALLENBERG
Born 1956; B. Sc. (E
1958; M.Sc. (Engineering,
al Technology). Elected
3.
ssignments: UK Busi-
mbassador since 2010.
irman of the UK-UAE
s Council and of the
a Global CEO Forum.
of the Stena Advisory
o-chairman of the
nomic Forum Infra-
and Urban Develop-
istries committee
Step Change Charity.
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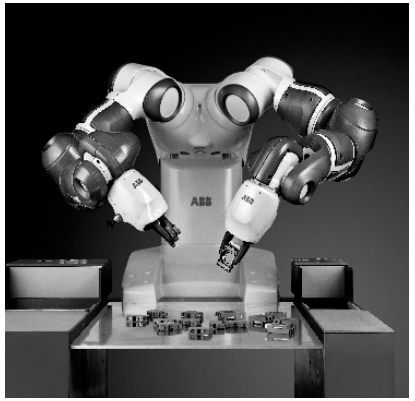
ALKENGREN
B. Sc. (Econ).
d CEO since 2005.
Elected in 2005.
Other assignments: Chair-man of the Swedish Bankers' Association. Director of Securi-tas AB, Scania CV AB and FAM AB. Member of the Supervisory Board of Volkswagen AG.
Shareholding [1]: 378,123 Class A-shares, 72,675 performance shares, 294,190 conditional share rights and 69,187 share rights.

JESPER OVESEN
Born 1957; B.Sc. (Econ) and MBA. Deputy Chairman since 2014. Elected in 2004.
Other assignments: Director of Sunrise Communications Group AG, Switzerland, and Lundbeck A/S, Denmark.
Shareholding [1]: 25,000 Class A-shares.

JOHAN H. ANDRESEN
Born 1961; B.A. (Government and Policy Studies) and MBA. Elected in 2011.
Other assignments: Owner and Chair of Ferd AS. Chair of Council on Ethics, Norwegian

WINNIE FOK
Born 1956; Bachelor of Commerce. Elected in 2013.
Other assignments: Director of Volvo Car Corporation, G4S plc and Kemira Oyj. Mem-ber of the investment commit-tee of HOPU Investments Co, Ltd. Senior Advisor to FAM AB.

SAMIR BRIKHO
Shareholding [1]: 56,840 Class A-shares.








Noterade Kärninvesteringar





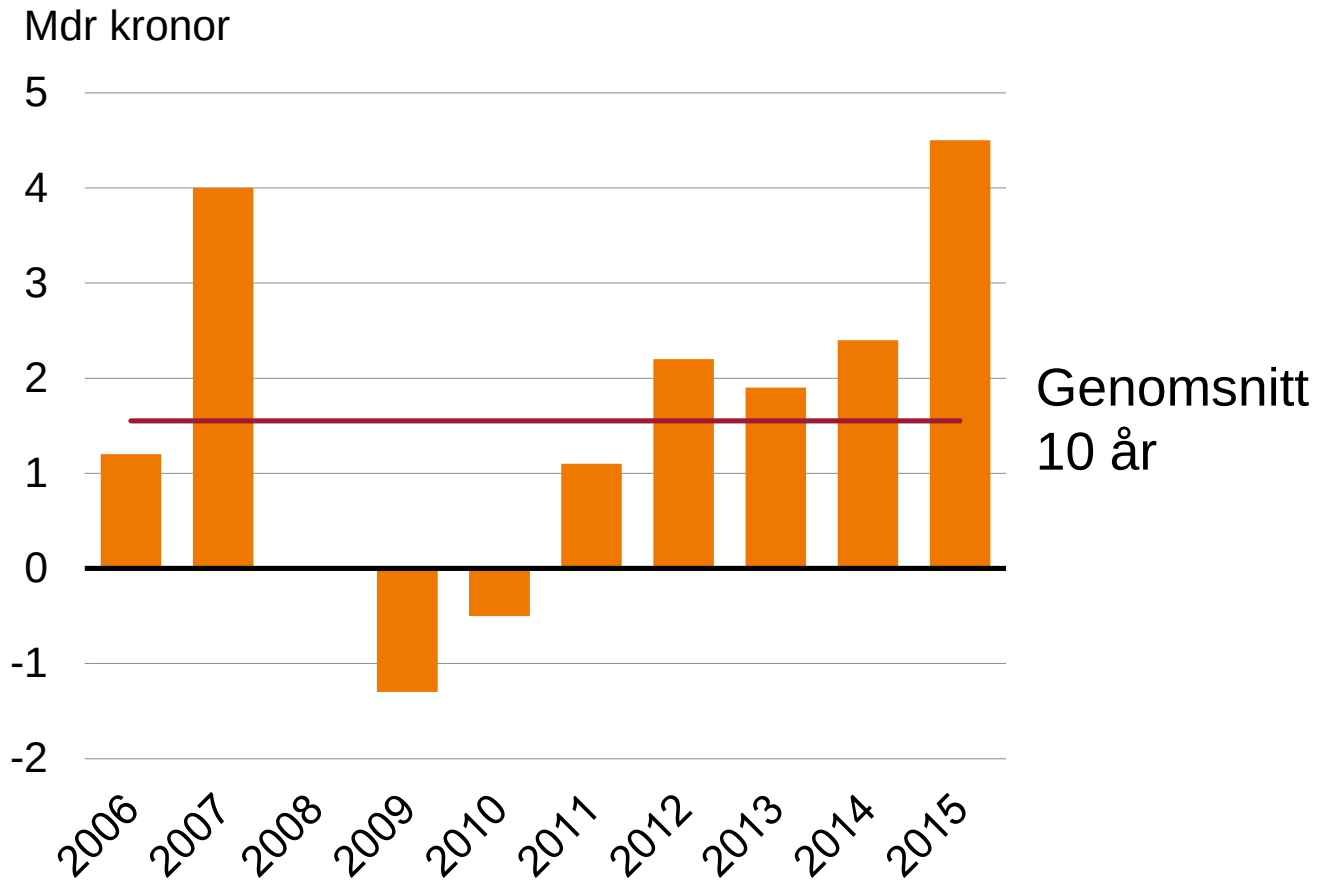





100
YEARS OF INVESTOR

EQT

- 32 procent värdeökning i konstant valuta 2015
- 4,5 Mdr kronor i netto-kassaflöde till Investor
- Vi fortsätter att investera i EQT

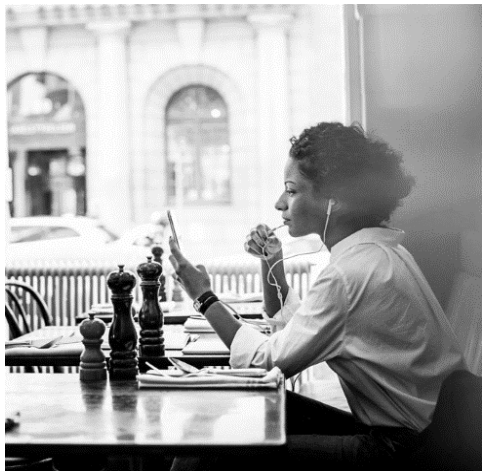







Patricia Industries

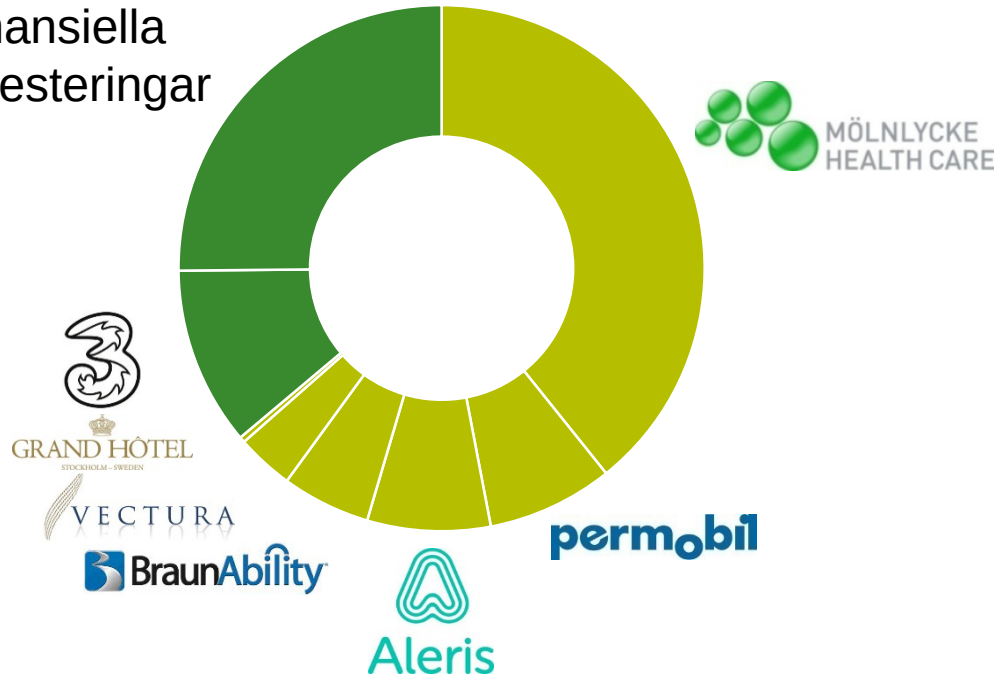




100
YEARS OF INVESTOR

Patricia Industries – strategi

Finansiella investeringar



- Vidareutveckla befintliga helägda företag
- Investera i nya helägda företag
- Starka finanser för att exekvera på strategin





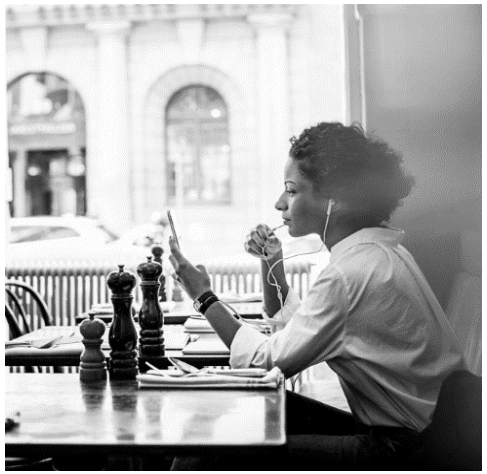




Patricia Industries







100
YEARS OF INVESTOR

BraunAbility
– första amerikanska dotterföretaget



Kapitalallokering

Öka substansvärdet

Bedriva verksamheten effektivt

Betala en stadigt stigande utdelning

Stark ägare

Kapitalallokering

Skapa en attraktiv totalavkastning till våra aktieägare

Kapitalallokering

Noterade Kärninvesteringar investerat
~6 Mdr kronor



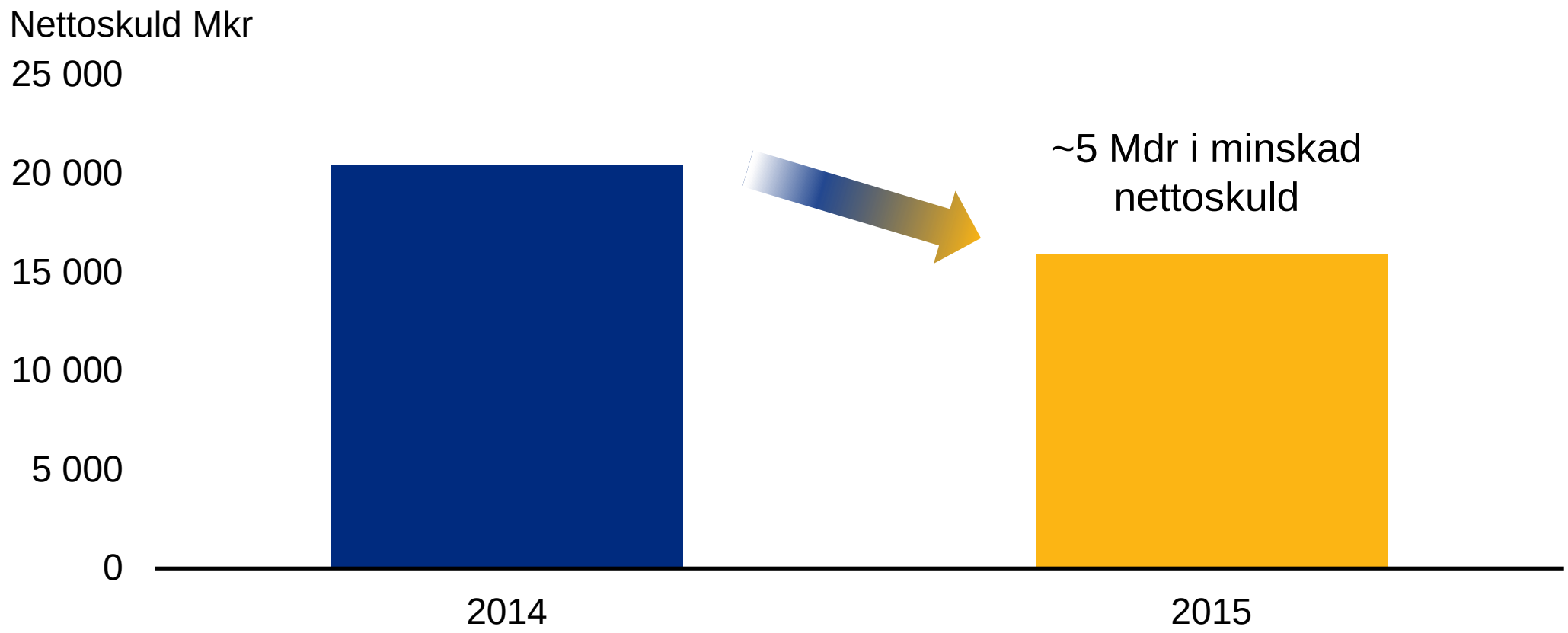
EQT
~3 Mdr
i kapitalåtagande

EQT VII

Patricia Industries investerat
~4 Mdr kronor



Starkt kassaflöde – minskad nettoskuld



Strategi

Öka substansvärdet

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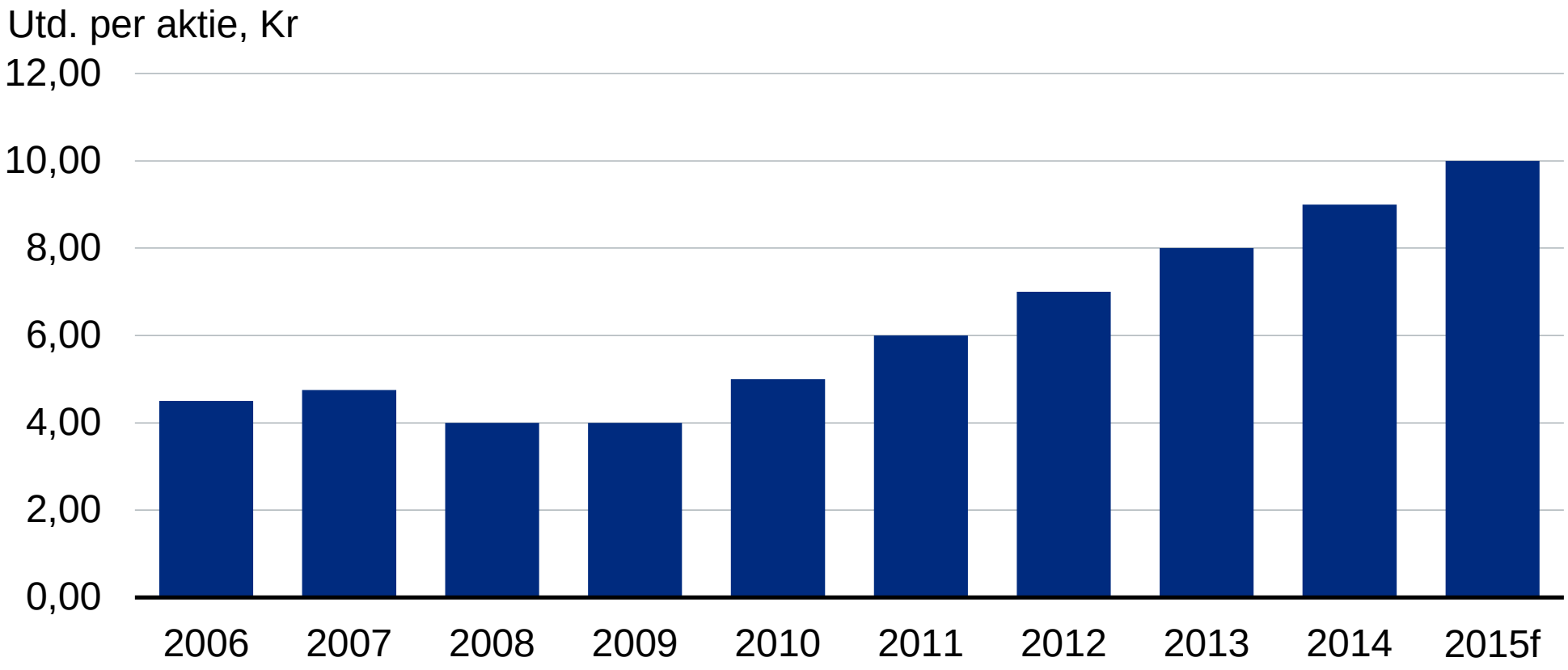
Öka substansvärdet

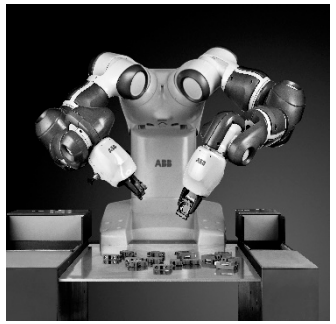
Bedriva verksamheten effektivt

Betala en stadigt stigande utdelning

Skapa en attraktiv totalavkastning till våra aktieägare

Betala en stadigt stigande utdelning










investor





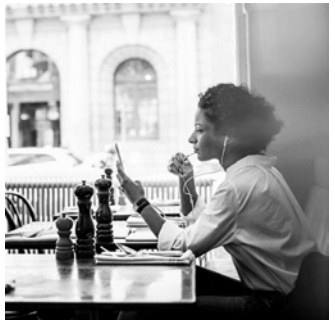


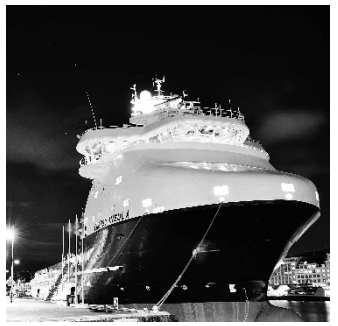












100 YEARS OF INVESTOR